

ECIIA Workshop | 8 October 2022 | Radisson Blu Hotel-Brussels
Draft Minutes

Those Present:

Management Board:

BENDERMACHER John (President-official representative IIA Denmark); TURCONI Massimiliano (Vice-President), MARMALIDOU Verra (Treasurer and Greek official representative); VAN DER PLAS Leen (observer);DE ALZUA Manuel (observer); MOTEL Jens (Germany official representative);MOCQUARD Philippe (official representative IIA Switzerland); RAJALAHTI Martta (observer);REINHOLDE Iveta (official representative of Latvia); KOLLAR Robert (observer) VANDENBUSSCHE Pascale (Secretary General, observer)

Official Representatives-Voting members AND Observers:

First name	Last name	National Institute	Official representative/observer
Pascale	Vandenbussche	ECIIA	Official representative IIA Lux
Carolina	Baltazar	ECIIA	Observer
Silvana	Zoto	IIA Albania	Official representative
Thomas	Schwalb	IIA Austria	Official representative
Isabel	Derison	IIA Belgium	Official representative
Katleen	Seeuws	IIA Belgium	Observer
Dimitar	Neshev	IIA Bulgaria	Official representative
Senka	Presecan	IIA Croatia	Official representative
Michal	Cup	IIA Czech Republic	Official representative
Piret	Lantín	IIA Estonia	Official representative
Kaarina	Sinersalo	IIA Finland	Official representative
Bertrand	PIGEAT	IIA France	Official representative
Jens	Motel	IIA Germany	Official representative
Anthony	Pugliese	IIA Global	Observer
Javier	Faleato	IIA Global	Observer
Effie	Kokka	IIA Greece	Official representative IIA Cyprus
Aristodimos	Dimitriadis	IIA Greece	Observer
Róbert	Kollár	IIA Hungary	Observer
Ferenc	Smohay	IIA Hungary	Official representative
Doron	Ronen	IIA Israel	Official representative
Lior	Segal	IIA Israel	Observer
Roberto	Fargion	IIA Italy	Official representative
Linda	Post	IIA Netherlands	Official representative
Ellen	Brataas	IIA Norway	Official representative
Renata	Zysiak	IIA Poland	Observer
Maciej	Piotunowicz	IIA Poland	Official representative
Luís	Lee	IIA Portugal	Official representative

Jelena	Runic	IIA Serbia	Official representative
Matej	Dražček	IIA Slovenia	Official representative
Gabriela	Gonzalez-Valdés	IIA Spain	Observer
Sonsoles	Rubio Reinoso	IIA Spain	Official representative
Stina	Nilsson Kristiansson	IIA Sweden	Official representative
Osman Bahri	Turgut	IIA Turkey	Official representative
John	Wood	IIA UK & Ireland	Observer
Peter	Elam	IIA UK & Ireland	Official representative

The workshop starts at 11.30 AM.

1. Objectives

The last satisfaction survey (from ECIIA) was in 2020, and improvements were initiated → time for a refresh.

ECIIA Board started a discussion on onboarding new activities and the impact on the governance, and budget.

The European NIs are organising more and more European activities and the IIA Global intends to increase its advocacy activities.

If we want to be efficient and effective, it is time to think about the best model for ECIIA.

It is also worth reminding that ECIIA is facing challenges:

- Lack of interest about profession by some European regulators
- Lack of ECIIA resources (compared to other professions) → Extensive use of volunteers
- Different Advocacy maturity levels at NIs and different needs
- Lack of communication by NIs to their local Boards (about ECIIA advocacy activities)

The new European activities managed by the CEOs also face challenges:

- We are not sure that all NIs are aware of these activities
- There is no legal platform, no structure to host these new activities (always managed by 1 or few countries and costs recharged)
- The needs are different based on the size and maturity of the NIs
- No dedicated resources for European projects

Finally, it is also important to note that many new regulations will impact the profession, as briefly explained during the GA and that it is important to advocate the role of internal audit in this new business world (sustainability, cyber, digitalisation).

2. Workshop rules

Each participant is allocated to a table (details in appendix) and a Board member will facilitate the discussion. Scribe must be appointed to report the key messages of each table at the end of the session.

For the rating questions, slido will be used and one means (poor) while five means (very good).

3. Rating questions

Evaluation (scale from 1 to 5)	
-Advocacy activities	3,2
-Impact on IA profession	3,1
-Committees activities	3,5
-Forum-webinars	4
-ECIIA conference	4
-ECIIA advocacy useful for Nis	yes for 45%
	no idea for 26%

4. Open questions

4.1 Does it make sense for ECIIA to onboard new services ?

Table 1

Advocacy should remain the prime focus of ECIIA.

The work of the Committees should be "more used" for local advocacy purposes.

European networking is key.

If it makes sense to have European papers on European topics, that would help. For others, use the local or global ones.

Table 2

Advocacy is important but should be hard (lobbying by professional lobbyists). The local advocacy is for the NIs.

European networking is useful.

European trainings, certifications are not necessary. CIA is enough.

Table 3 (diverged views, only common ones shared)

Advocacy should be the main ECIIA focus.

The work of the ECIIA committees should be more visible.

Small NIs have different needs that are currently not satisfied and are not always aware of what is going on with the new European services (no CEO)

European networking is useful

Table 4

Advocacy must remain the focus.

Networking and knowledge sharing are important to add (eg RIF or publications on European new regulations)
No need for European certifications: Sick with CIA and IIA Global certification

Table 5

ECIIA should onboard the CEO activities but we should first have the right governance in place.
As long as the governance and concept are not clear, nothing to be done.
ECIIA Board should come to the GA with concrete plans.

Table 6

European benchmarking is useful
Organizing European networking by industry would be important
ECIIA should expend the RIF webinars on EU topics (with modest fee and CPEs)
The ECIIA services must supplement what the NIs do and not be in competition with NIs activities
The ECIIA conference should be stopped
NIs do not have the information regarding ECIIA activities
ECIIA should facilitate the pooling between the NIs (eg on EQA,...)

4.2 Are you, as NI, ready to contribute to the implementation of these new European services?

Table 1

Extra resources and material can be shared
Budget increase is not a good idea

Table 2

Current costs should be reduced (eg move to IIA bel to reduce office costs, ...)
Small NIs do not have extra budget for ECIIA

Table 3

The model should first be defined and clear for everyone
The extension should proceed with caution
Extra budget request should be discussed as a next step

Table 4

The budget should not be increased
More volunteers should be used
Ready to increase resources, material

Table 5

ECIIA should first define a clear scope and business plan before asking for extra contributions

Table 6

ECIIA should find clever ways through added value services (eg webinars) to ask everyone to participate to ECIIA budget

5. ECIIA mandate

71% of the participants to the GA agree to mandate the ECIIA Board to propose solutions to onboard new services and transform the governance.

The workshop ended at 12.45 PM CET